

FETAKGOMO TUBATSE LOCAL MUNICIPALITY

REVISED PERFORMANCE AGREEMENT 2023/2024

MADE AND ENTERED INTO BY AND BETWEEN

MAKGATA MOGARAMEDI JOEL "MUNICIPAL MANAGER"

ON BEHALF OF LIM 476 MUNICIPALITY

AND

MAKGOPA MOKHALE LESLY

"CHIEF FINANCE OFFICER"

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1. INTRODUCTION

- 1.1 The Lim 467 Fetakgomo Tubatse Local Municipality has entered a Contract of Employment with Chief Finance Officer for a period of five years and not a year after the expiring of the current Council in terms of Section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer (The Municipal Manager) and the Employee (Chief Finance Officer) are herein referred to as "the Parties".
- 1.2 Section 57(1) (b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual Performance Agreement. The Parties hereby conclude the Performance Agreement for the period ending 30 June 2024
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved and secure the commitment of the Employee reporting to the Employer, to a set of actions that will secure local government policy goals.

2. PURPOSE OF THIS AGREEMENT

The Parties agree that the purposes of this Agreement are to:

- 2.1 Comply with the provisions of Section 57(1)(b), s57 (4)(a), s57(4)(b) and s57(5) of the Systems Act.
- 2.2 Specify objectives, indicators and targets defined and agreed with the Employee and communicate to the Employee the Employer's expectations of the Employee's performance and accountabilities in alignment with the Integrated Development Plan (IDP), Service Delivery and Budget Implementation Plan (SDBIP) and the budget of the Employer.
- 2.3 Specify areas of accountabilities as set out in the performance plan which is an annexure to this performance agreement.
- 2.4 Monitor and measure performance of the Employee against the set targeted outputs.
- 2.5 Establish a transparent and accountable working relationship between the Parties.
- 2.6 Give effect to the Municipality's commitment to a performance-orientated relationship with its Employee in attaining equitable and improved service delivery.
- 2.7 Use the Performance Agreement as the basis for assessing whether the Employee has met the performance expectations applicable to his job; and
- 2.8 In the event of outstanding performance, to appropriately reward the Employee.

3. COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the date of signature by both parties, which will be as soon as reasonably possible after the 01 July 2023, and, subject to paragraph 3.3, will continue in force until a new Performance Agreement is concluded between the parties as contemplated in paragraph 3.2.
- 3.2 The Parties will review the provisions of this Agreement during June each year. The parties will conclude a new performance agreement that replaces this Agreement at least once a year by not later than July each year as prescribed by s57 (2)(a) of the Systems Act.
- 3.3 This Agreement will terminate on the termination of the Employee's Contract of Employment for any reason as provided for in the Contract of Employment.

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- 3.4 The contents of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or Council decision or otherwise) to an extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4. PERFORMANCE OBJECTIVES

- 4.1 Annexure "A", the Performance Plan sets out:
- 4.1.1 the performance indicators and targets that must be met by the Employee; and
- 4.1.2 the time frames within which those performance indicators and targets must be met.
- The performance indicators and targets reflected in Annexure "A" are set by the Employer in consultation with the Employee and include key objectives; key performance indicators; target dates and weightings.
- 4.3 The key objectives describe the main tasks that need to be done. The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved. The target dates describe the timeframe in which the work must be achieved. The weightings show the relative importance of the key objectives to each other.
- 4.4 The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Municipality's IDP.
- 4.5 The Municipality will make available to the Employee such support staff as the Employee may reasonably require from time to time to assist him to meet the performance objectives and targets established in terms of this Agreement; if it will always remain the responsibility of the Employee to ensure that he complies with those performance obligations and targets.
- 4.6 The Employee will at his request be delegated such powers by the Employer as may in the discretion of the Municipality be reasonably required from time to time to enable him to meet the performance objectives and targets established in terms of this Agreement.

5. PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The Employee agrees to participate in the performance management system that the Municipality adopts or introduces for the management of the Municipality and its staff.
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Municipality, management and municipal staff to perform to the standards required.
- The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- The Employee undertakes to actively focus on the promotion and implementation of the Key Performance Areas (KPAs) (including special projects relevant to the employee's responsibilities) within the local government framework.

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- 5.5 The criteria upon which the performance of the Employee must be assessed consist of two components, both of which must be contained in the performance agreement. The employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and Core Competency Requirements (CCRs) respectively. Each area of assessment will be weighted and will contribute a specific part to the total score. KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- The Employee's assessment will be based on his or her performance in terms of the outputs/outcomes (performance indicators) identified as per the performance plan which are linked to the KPA's, which constitute 80% of the overall assessment result as per the weightings agreed to between the employer and employee:

Key Performance Areas (KPA`s) for Municipal Managers	Weighting
Spatial Rationale	0
Municipal Institutional Development and Transformation	15
Basic Service Delivery	0
Local Economic Development	0
Municipal Financial Viability and Management	70
Good Governance and Public Participation	15
Total	100%

5.7 The CCRs will make up the other 20% of the employee's assessment score. CCRs that are deemed to be most critical for the employee's specific job should be selected from the list below as agreed to be between the employer and the employee and must be considered with due regard to the proficiency level agreed to:

CORE COM	PETENCY REQUIREMENTS FOR EMPLOYEES (CCR)	
LEADING COMPETENCIE	S	
		Weight
Strategic Direction and	*Impact and Influence.	20
Leadership	*Institutional Performance Management	
•	*Strategic Planning and Management.	
	*Organizational Awareness.	
People Management	*Human Capital Planning and Development.	20
. •	*Diversity Management	
	*Employee Relations Management.	
	*Negotiation and Dispute Management.	1 .
Program and Project	*Program and Project Planning and Implementation.	20
Management	*Service Delivery Management.	
	*Program and Project Monitoring and Evaluation.	
Financial Management	*Budget Planning and Execution.	20
ŭ	*Financial Strategy and Delivery	
	*Financial Reporting and Monitoring.	
Change Leadership	*Change Vision and Strategy.	10
.,	*Process Design and Improvement.	
	*Change Impact Monitoring and Evaluation.	-

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Governance Leadership	*Policy Formulation. *Risk and Compliance Management. *Cooperative Governance.	10
CORE COMPETENCIES		
Moral Competence		
Planning and Organising		
Analysis and Innovation		
Knowledge and		
information Management		
Communication		
Results and Quality		
Focus		
Total Percentage		100%

6. EVALUATING PERFORMANCE

- 6.1 Annexure "A" to this Agreement sets out:
- 6.1.1 the standards and procedures for evaluating the Employee's performance; and
- 6.1.2 the intervals for the evaluation of the Employee's performance.
- Despite the establishment of agreed intervals for evaluation, the Employer may, in addition, review the Employee's performance at any stage while the Contract of Employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented and, where possible, actions agreed.
- 6.4 The annual performance appraisals must involve:
 - (a) Assessment of the achievement of results as outlined in the performance plan:
 - (i) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
 - (ii) An indicative rating on the five-point scale should be provided for each KPA.
 - (iii) The applicable assessment rating calculator must then be used to add the scores and calculate a final score.
 - (b) Assessment of the CCRs
 - (i) Each CCR should be assessed according to the extent to which the specified standards have been met.
 - (ii) An indicative rating on the five-point scale should be provided for each CCR.
 - (iii) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
 - (iv) The applicable assessment rating calculator must then be used to add the scores and calculate a final CCR score.

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Overall Rating

- (i) An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisals.
- (ii) The assessment of the performance of the employee will be based on the following rating scale for KPA's and CCR's (i.e., the following table will be used in determining the payment of the reward):

	PERFORMANCE APPRAISAL OF	KPAs AND CCRs	
LEVEL	DESCRIPTION	RATING	ASSESSMENT SCORE
Level 5: Outstanding Performance	Performance far exceeds the standard expected for the job in all areas of the manager. The manager has achieved exceptional results against all performance criteria and indicators specified in the Performance Plan and maintained this in all areas of responsibility throughout the year.	5	167
Level 4: Performance significantly above expectations	Performance is significantly higher than the standard expected for the job in all areas. The manager has achieved above fully effective results against more than half of the performance criteria and indicators specified in the Performance Plan and fully achieved all others throughout the year.	4	133 – 166
Level 3: Fully effective	Performance fully meets the standard expected for the job in all areas. The manager has achieved effective results against all significant performance criteria and indicators specified in the Performance Plan and may have achieved results significantly above expectations in one or two less significant areas throughout the year.	3	100 – 132
Level 2: Performance not fully satisfactory	Performance is below the standard required for the job in key areas. The manager has achieved adequate results against many key performance criteria and indicators specified in the Performance Plan but did not fully achieve adequate results against others during the course of the year. Improvement in these areas is necessary to bring performance up to the standard expected.	2	67 – 99



LEVEL	DESCRIPTION	RATING	ASSESSMENT SCORE
Level 1:	Performance does not meet the standard	1	0 – 66
	required for the job. The manager has not		
Jnacceptable	met one or more fundamental requirements		
performance	and/or is achieving results that are well below		
	the performance criteria and indicators in		
	several significant areas of responsibility. The		
	manager has failed to demonstrate the		
	commitment or ability to bring performance		
:	up to the level expected despite efforts to		
	encourage improvement.		
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6.5 Reward for Performance

- The performance bonus will be determined by the Municipal Council based on affordability and the stipulations of the Performance Agreement.
- A merit reward for performance in addition to the annual reviewed remuneration will be considered by the Council not later than September under the following conditions:
 - a) The payment of the reward will be based on the period under review and result of the performance score.
 - b) The amount of the reward will not exceed 14% of the Employee's total remuneration but will be subjected to affordability to the Municipality.
 - c) The performance score will be obtained by using the performance plan.
 - d) Where external factors have a negative influence on the result of the performance, the Municipality may grant a reward.
 - e) The reward if granted, will be paid annually after the compilation of the financial statements and after finalization of the performance appraisal; and
 - f) The final outcome of the performance appraisal will determine the reward.

Table 5: Perform	nance Bonus as per percentage final.
% Score	% Bonus
130 - 133.89	5%
133.9 - 137.69	6%
137.7 - 141.49	7%
141.5 - 145.29	8%
145.3 - 149.99	9%
150 - 153.49	10%

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Table 5: Rerformance Bonus as score	
% Score	% Bonus
153.5 - 156.89	11%
156.9 - 160.29	12%
160.2 - 163.69	13%
163.7 - 167	14%

- 6.6 For purpose of evaluating the annual performance of the Employee, an Evaluation Panel constituted of the following persons may be established
 - (i) The Municipal Manager.
 - (ii) A Member of the Executive Committee.
 - (iii) Chairperson or relevant delegated member of the Audit Committee; and
 - (iv) The mayor and/or Municipal Manager from another Municipality
- 6.7 The manager responsible for human resources of the municipality or delegated assignee must provide secretariat services to the Evaluation Panel referred to above.

Schedule for Performance Reviews

6.8 The performance of the Employee in relation to his or her performance agreement may be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

> 1st Quarter : July - September 2023 2nd Quarter : October - December 2023 3nd Quarter : January - March 2024

- 4th Quarter : April June 2024
- 6.9 The Employer must keep a record of the mid-year review and annual assessment meetings.
- 6.10 Performance feedback must be based on the Employer's assessment of the Employee's performance.
- 6.11The Employer will be entitled to review and make reasonable changes to the provisions of the performance plan from time to time for operational reasons on agreement between both parties.

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6.12 The Employer may amend the provisions of the performance plan whenever the performance management system is adopted, implemented, or amended as the case may be on agreement between both parties.

7. OBLIGATIONS OF THE EMPLOYER

The Employer must -

- (1) Create an enabling environment to facilitate effective performance by the employee.
- (2) Provide access to skills development and capacity building opportunities.
- (3) Work collaboratively with the employee to solve problems and generate solutions to common problems that may impact on the performance of the employee.
- (4) On the request of the employee delegate such powers reasonably required by the employee to enable him or her to meet the performance objectives and targets established in terms of the
- (5) Make available to the employee such resources as the employee may reasonably require from time to time to assist him or her to meet the performance objectives and targets established in

8. CONSULTATION

- The Employer agrees to consult the Employee timeously where the exercising of the Employer's powers 8.1
- 8.1.1 have a direct effect on the performance of any of the Employee's functions.
- 8.1.2 commit the Employee to implement or to give effect to a decision made by the Executive
- 8.1.3 have a substantial financial effect on the Municipality.
- 8.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in paragraph 8.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

9. MANAGEMENT OF EVALUATION OUTCOMES

- The evaluation of the Employee's performance will form the basis for rewarding outstanding performance 9.1 or correcting unacceptable performance.
- A performance bonus ranging from 5% to 14% of the all-inclusive remuneration package may be paid to 9.2 an employee in recognition of outstanding performance.
- 9.3 In the case of unacceptable performance, the Employer shall:
 - Provide systematic remedial or developmental support to assist the Employee to improve his or
 - After appropriate performance counselling and having provided the necessary guidance and/or support and reasonable time for improvement in performance, and performance does not improve, the Employer may, subject to compliance with applicable labour legislation, be entitled

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by notice in writing to the Employee to terminate the Employee's employment in accordance with the notice period set out in the Employee's contract of employment.

10. <u>DISPUTES RESOLUTION</u>

- Any disputes about the nature of the Employee's Performance Agreement whether it relates to key responsibilities, priorities, methods of assessment and/or salary increment in the agreement, must be mediated by the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee, or any other person designated by the MEC whose decision shall be final and binding on both parties.
- 10.2 Any disputes about the outcome of the Employee's performance evaluation must be mediated by the MEC for local government in the province within thirty days (30) of receipt of a formal dispute from the employee, or any other person designated by the MEC.
- 10.3 Nothing contained in this Agreement in any way limits the right of the Employer to terminate the Employee's Contract of Employment with or without notice for any other breach by the Employee of his obligations to the Municipality or for any other valid reason in law.

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11. GENERAL

- 11.1 The contents of this Agreement and the outcome of any review conducted in terms of Annexure "A" will not be confidential and may be made available to the public by the Municipality, where appropriate.
- 11.2 Nothing in this Agreement diminishes the obligations, duties, or accountabilities of the Employee in terms of his Contract of Employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.

At the end of the tunnel, the Employee may not be assessed if s/he presents to be in the employ of the Fetakgomo Tubatse Municipality for a period of less than six (06) months.

Signed at My Company Tubatse Municipality, on this 25

day of Duy

<u>AS WITNESSES:</u>

1

Chief Finance Officer

Fetakgomo Tubatse Local Municipality

2. Solstan un

Signed at Fetakgomo Tubatse Municipality, on this _

Lagranday of_

2023

AS WITNESSES:

1. MLMononyone

Municipal Manager

Fetakgomo Tubatse Local Municipality

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ANNEXURE A: PERFORMANCE PLAN

Objective: "To build municipal capacity by way of raising institutional efficiency, effectiveness and competency" KPA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

 Portfolio of Evidence	Audited	2023/2024	Top Layer	SDBIP	Quarterly	performance	Reports		Audited	2023/2024	Departmenta	I SDBIP	Quarterly	Reports			Performanc	e agreement
70	%06	achieveme	nt of	department	al targets	do1 no	Layer	SDBIP	%06	achieveme	nt of	department	al targets	uo uo	Departmen	tal SDBIP	N/A	
0.03	%06	achievement	of	departmenta		Top Layer	SDBIP		%06	achievement	of	departmenta	I targets on	Department	al SDBIP		20%	progress in
92	%06	achieveme	nt of	department	al targets		Layer	SDBIP	%06	achieveme					Departmen	tal SDBIP	N/A	
5	%06	achieveme	nt of	department	al targets	on Top	Layer	SDBIP	%06	achieveme	nt of	department	al targets	on	Departmen	tal SDBIP	%09	progress in
2023/24 Target	%06	achievement	of	departmenta	I targets on	Top Layer	SDBIP		%06	achievement	of	departmenta	I targets on	Department	al SDBIP		100%	Progress in
2022/23 Baseline	%06	achievement	of	departmenta	I targets on	Top Layer	SDBIP		%06	achievement	ot	departmenta	l targets on	Department	al SDBIP		100%	Progress in
KPI	%	achieveme	nt a of	department	al targets	on Top	Layer		%	achieveme	nt of	department	al targets	o	Departmen	tal SDBIP	%	Progress
KPINO		:	. 			•			2		**.						က	
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Tel: +27 15 622 8000 | FAX: +27 15 622 8026



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of all level	one	managers,	assessment	results of all	level one	managers														-								- ,-			
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cascading	PMS to	level 01	(grade 14 -	18)	managers: *	Conducted	2022/2023	Mid – year	performanc	Φ	assessment	of all level	01(grade 14	-18)	managers	(25%), *	Conducted	2021/2022	Annual	performanc	Ø	assessment	of all level	01(grade 14	-18)	managers(2	5%)			.*	
			. ***																												
cascading	PMS to	level 01	(grade 14 -	18)	managers:	*All BTO	level	01(grade	14 -18)	managers	have	signed	their	performan	8	agreement	ဟ														
cascading	PMS to	level	01(grade 14	-18)	managers:	*All BTO	level	01(grade 14	-18)	managers	have signed	their	performanc	Ф	agreements	(50%); *	Conducted	2022/2023	Mid - year	performanc	 О	assessment	of all level	01(grade 14	-18)	managers	(25%); *	Conducted	2021/2022	Annual	performanc
cascading	PMS to	level	01(grade 14	-18)	managers:	*All BTO	level	01(grade 14	-18)	managers	have signed	their	performanc	Ð	agreements	(50%); *	Conducted	2022/2023	Mid – year	performanc	છ	assessment	of all level	01(grade 14	-18)	managers	(25%); *	Conducted	2021/2022	Annual	performanc
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	Portfollo of Evidence Council Resolution Resolution
	Funded 2023/2024 Budget submitted to council by 31 May 2024 N/A
INT TNT	N/A N/A 2023/24 Budget Adjustment Budget submitted to council by 28 February 2024
sement assessment level of all level of all level of all level -18) gers(2 managers(2 5%) KPA 5: FINANCIAL VIABILITY AND MANAGEMENT	N/A
IABILITY AND	N/A N/A
e assessment of all level 01(grade 14 -18) managers(2 5%)	Target Target Funded 2023/2024 Budget submitted to council by 31 May 2024 Budget Adjustment Budget Adjustment Budget February 2024
assessment assessment of all level of all level 01(grade 14 01(grade 14 01(grade 14 018) managers(2 managers(2 5%) 5%)	Baseline Funded 2022/2023 Budget submitted to council by 31 May 2024 Adjustment Budget submitted to council by 28 February 2024
	KPI 2024/2025 Budget submitted to council to council # of 2023/24 Budget Adjustment submitted to council
	KPI No
15%	KP Neighti 3

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3	က	Turnaround	2021/2022	202/2023	N/A	N/A	2022/2023	N/A	Acknowledge
		time on	Mid-Year	Mid-Year			Mid-Year		ment by office
-		submission	Report (s72)	Report (s72)			Report (s72)		of the Mayor
		of mid -year	to the Mayor,	to the Mayor,			to the Mayor,		and
		report to the	National	National			National	٠.	Provincial
		Mayor,	treasury &	treasury &			treasury &		and National
		National	provincial	provincial	÷		provincial		treasury
		treasury &	treasury by	treasury by			treasury by		
		provincial	25 January	25 January			25 January		
		treasury	2023	2023			2023		
2	4	Turnaround	4 MFMA	4 MFMA	1 MFMA	1 MFMA	1 MFMA	1 MFMA	Acknowledge
		time on	Section 52	Section 52	Section 52	Section 52	Section 52	Section 52	ment by office
		submission	Reports	Reports	Reports	Reports	Reports	Reports	of the Mayor
		of financial	submitted to	submitted to	submitted	submitted	submitted to	submitted	and
		report to	the mayor	the mayor	to the	to the	the mayor	to the	Provincial
		provincial	within 30	within 30	mayor	mayor	within 30	mayor	and National
		Treasury	days after	days after	within 30	within 30	days after	within 30	treasury
		and the	end each	end each	days after	days after	end each	days after	
		Mayor	quarter	quarter	end each	end each	quarter	end each	
					quarter	quarter		quarter	
2	œ	%	Unqualified	100%	N/A	100%	N/A	A/N	Audit Report
))		Attainment		attainment of		attainment			
		of Clean		Clean audit		of Clean			
		andit		þý		audit by			
				2022/2023		2022/2023			
ည	2	Submission	Submission	Submission	Submission	N/A	N/A	N/A	Acknowledge
		of credible	of credible	of credible	of credible				ment letter
		Annual	Annual Financial	Annual Financial	Annual Financial				
			20121	12121121	וווסווסוום				

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from AGSA; Audit report	Creditors payment report	SCM reports	SCM reports
	30 days turnaround time in payment of Creditors from date receipt of invoice in BTO	80% of tenders awarded above R300 000 to BBBEE level one bidders	100% Prevention of New Irregular expenditure on tenders above R300 000
	30 days turnaround time in payment of Creditors from date receipt of invoice in BTO	80% of tenders awarded above R300 000 to BBBEE level one bidders	100% Prevention of New Irregular expenditure on tenders above R300 000
	30 days turnaround time in payment of Creditors from date receipt of invoice in BTO	80% of tenders awarded above R300 000 to BBBEE level one bidders	100% Prevention of New Irregular expenditure on tenders above R300 000
statement to AGSA by 31 August 2023	30 days turnaround time in payment of Creditors from date receipt of invoice in BTO	80% of tenders awarded above R300 000 to BBBEE level one bidders	100% Prevention of new Irregular expenditure on tenders above R300 000
statement to AGSA by 31 August 2023	30 days turnaround time in payment of Creditors from date receipt of invoice in BTO	80% of tenders awarded above R300 000 to BBBEE level one bidders	100% Prevention of New Irregular expenditure on tenders above R300 000
statement to AGSA by 31 August 2022	30 days turnaround time in payment of Creditors from date receipt of invoice in BTO	80% of tenders awarded above R300 000 to BBBEE level one bidders	100% Prevention of New Irregular expenditure on tenders above R300 000
Financial statement to AGSA	Turnaround time in payment of creditors from date receipt of invoice in BTO	% of tenders awarded above R300 000 to BBBEE level one bidders	% Prevention of new Irregular expenditure on tenders above R300 000.
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Liquidity norm report	Revenue Report	Cost saving Report Audit Council resolution register	Audited Risk management register
02:01	80% revenue collected from billed revenue sources	10% Savings annual expenditure 100% implementa tion of Council resolutions	80% Compliance on Strategic Risk manageme nt Issues
02:01	80% revenue collected from billed revenue sources	N/A 100% implementati on of Council resolutions	80% Compliance on Strategic Risk management Issues
02:01	80% revenue collected from billed revenue sources	N/A 100% implementa tion of Council resolutions	80% Compliance on Strategic Risk manageme nt Issues
02:01	80% revenue collected from billed revenue sources	N/A 100% implementa tion of Council resolutions	80% Compliance on Strategic Risk manageme nt Issues
02:01	80% revenue collected from billed revenue sources	10% Savings annual expenditure 100% implementati on of Council resolutions	80% Compliance on Strategic Risk management Issues
New Indicator	70% revenue collected from billed revenue sources	5% Savings annual expenditure 100% implementati on of Council resolutions	80% Compliance on Strategic Risk management Issues
Compliant Ratio Liquidity Norm Report	% Billing vs Revenue Collected	% Cost Savings on annual expenditure % Implementa tion of Council resolutions	% Compliance on Strategic Risk manageme nt Issues
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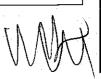
HEAD OFFICE

Hastania street | P.O Box 206, Burgersfort, 1150

Tel: +27 13 231 1000 | Fax: +27 13 231 7467



Stand No. 1, Mashung, Ga-Nkwana IP.O Box 818, Apet, 0739 Tel: +27-15-622-8000 | FAX: +27-15-622-8026





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			KPA: GOOD	KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION	E AND PUBI	IC PARTICIP	ATION		
		OBJE	OBJECTIVE: "To pre	To promote a culture of participatory and good governance"	e of participa	tory and goo	d governance		
KPI Weighti	KPI No	KPI	2022/23 Baseline	2023/24 Target	Q	20	03		Portfolio of Evidence
ng 5	-	%	50%	100%	100%	100%	100%	100%	Audit
• .		implementa		implementati	implementa	implementa	implementati	implementa	committee
		tion of	on of Audit	on of Audit	tion of	tion of	on of Audit	tion of	resolution
		Audit	committee	committee	Audit	Audit	committee	Audit	register and
		committee	resolution	resolution	committee	committee	resolution	committee	report
		resolution			resolution	resolution		resolution	
rO.	2	%	20%	100%	100%	100%	100%	100%	Performance
		implementa	implementati	implementati	implementa	implementa	implementati	implementa	Audit
		tion of	on of	on of	tion of	tion of	on of	tion of	committee
·	. '-	performanc	performance	performance	performanc	performanc	performance	performanc	resolution
		e Audit	Audit	Audit	e Audit	e Audit	Audit	e Audit	register and
		committee	committee	committee	committee	committee	committee	committee	report
		resolution	resolution	resolution	resolution	resolution	resolution	resolution	
ro.	4	% progress	100%	100%	A/N	N/A	20%	100%	Audited AG
		<u>=</u>	implementati	progress in			progress in	progress in	progress
		addressing/		addressing/			addressing/	addressing/	report
		mplementi	2020/2021	implementin			implementin	implementi	٠.
		ng 2021/22	AG action	g 2021/22			g 2021/22	ng	
		AG action	plan on	AG action			AG action	2021/2022	
		plan on	issue	plan on			plan on	AG action	
		issue	affecting	issue			issne	plan on	





HEAD OFFICE

Hassumia street | P.O Box 206, Burgersfort, 1130

Tel: +27 13 231 1000 | Fax: +27 13 231 7467

REGIONAL OFFICE
Stand No. 1, Mashing, Ga-Nkwana (P.O Box 818, Apel, 0739
Tel: 427 15 622 8000 | FAX: 427 15 622 8026

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				Support Perso			:				
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ting	Finance Departmen t			Work opportunity to practice skills or development Area							
issue affecting	Finance Departm t			Vork opp practice Welopm							
affecting Finance	Department		 lan								
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			nal Devel	Suggested mode					_		
affecting Finance	Department		Annexure B: Personal Development Action Plan	ggesteditraining I/or development activity							
Finance Department			Anne	S all							
affecting Finance	Departmen t			Outcomes Expected: (measurable indicators							
				Skills/Performance. Gap (:in order.of							
		15%		Skills/Performance Gap (in order-of							

HEAD OFFICE

Hastunia street ; P.O Box 206, Burgersfort, 1150 [fel: +27 13 231 1000 | Fax: +27 13 231 7467

REGIONAL OFFICE

Stand No. 1, Mashung, Ga-Nkvana |P.O Box 818, Apel, 0739 Tet: +27 15 622 8000 | FAX: +27 15 622 8026

MS

REGIONAL OFFICE

Stand No. 1, Mashung, Ga-Nkwana | P.O Box 818, Apel, 0739 Tel: +27-15-622-8000 | FAX: +27-15-622-8026

HEAD OFFICE

Hassanta street ; P.O Box 206, Burgersfort, 1150

Tel: +27 13 231 1000 ; Fax: +27 13 231 7467

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